## KIM HENG LTD.

Registration Number: 201311482K (Incorporated in the Republic of Singapore)

## PROXY FORM ANNUAL GENERAL MEETING

## Important:

1. For investors who have used their CPF/SRS monies to buy shares in the Company, this proxy form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by them.

2. CPF/SRS investors are requested to contact their respective Agent Banks for any queries they may have with regard to the appointment of the Chairman of the Meeting as the proxy.

| *I / We,   | (Name)  | (NRIC/Passport no.)          |
|------------|---|------------------------------|
|            |   |                              |
| of         |   | (Address)                    |
| being *a ı | member/members of KIM HENG LTD. (the "Company"), hereby appoint the Chairman of t       | the Meeting as my/our proxy  |
| ta vata fa | or makes at the Annual Canaral Meeting of the Company to be hold by electronic means on | Friday 22 April 2022 at 0:20 |

to vote for me/us at the Annual General Meeting of the Company to be held by electronic means on Friday, 22 April 2022 at 9:30 a.m., and at any adjournment thereof.

We have indicated with an "X" in the appropriate box against each item below how I/we wish the Chairman of the Meeting as my/our proxy to vote, or to abstain from voting.

In the absence of specific directions in respect of a resolution, the appointment of the Chairman of the Meeting as your proxy for that resolution will be treated as invalid.

| No. | Ordinary Resolutions   | For# | Against# | Abstain# |
|-----|--|------|----------|----------|
| 1.  | To receive and adopt the Audited Financial Statements for the financial year ended 31 December 2021 and the Directors' Statement and the Auditors' Report thereon.   |      |          |          |
| 2.  | To approve the proposed payment of Directors' fees of S\$152,000 for the financial year ending 31 December 2022.   |      |          |          |
| 3.  | Re-election of Mr Tan Chow Boon as a Director of the Company.  |      |          |          |
| 4.  | Re-election of Mr Ho Boon Chuan Wilson as a Director of the Company.   |      |          |          |
| 5.  | Re-election of Mr Ong Sie Hou Raymond as a Director of the Company.  |      |          |          |
| 6.  | Approval of Mr Ho Boon Chuan Wilson's continued appointment as an Independent Director by shareholders   |      |          |          |
| 7.  | Approval of Mr Ho Boon Chuan Wilson's continued appointment as an Independent Director by shareholders (excluding the Directors and Chief Executive Officer ("CEO") of the Company and associates of such Directors and CEO) |      |          |          |
| 8.  | Approval of Mr Ong Sie Hou Raymond's continued appointment as an Independent Director by shareholders  |      |          |          |
| 9.  | Approval of Mr Ong Sie Hou Raymond's continued appointment as an Independent Director by shareholders (excluding the Directors and CEO of the Company and associates of such Directors and CEO)                              |      |          |          |
| 10. | Re-appointment of Messrs Foo Kon Tan LLP as Auditors of the Company and authority for Directors to fix their remuneration.   |      |          |          |
| 11, | Authority to allot and issue shares.   |      |          |          |
| 12. | Authority to allot and issue shares under the Kim Heng Employee Share Option Scheme 2013.  |      |          |          |
| 13. | Authority to allot and issue shares under the Kim Heng Performance Share Plan 2013.  |      |          |          |
| 14. | Renewal of Share Buyback Mandate.  |      |          |          |

Note: Voting will be conducted by poll. If you wish the Chairman of the Meeting as your proxy to cast all your votes "For" or "Against" a resolution, please indicate with an "X" in the "For" or "Against" box provided in respect of that resolution. Alternatively, please indicate the number of votes "For" or "Against" in the "For" or "Against" box provided in respect of that resolution. If you wish the Chairman of the Meeting as your proxy to abstain from voting on a resolution, please indicate with an "X" in the "Abstain" box provided in respect of that resolution. Alternatively, please indicate the number of ordinary shares that the Chairman of the Meeting as your proxy is directed to abstain from voting in the "Abstain" box provided in respect of that resolution.

| Dated this day of | <br>, 2022 | Total number of Shares in: | No. of Shares held |
|-------------------|------------|----------------------------|--------------------|
|                   |            | (a) CDP Register           |                    |
|                   |            | (b) Register of Members    |                    |
|                   |            |                            |                    |

Signature(s) of Member(s)/ Common Seal

## Notes:-

- This instrument appointing a proxy or proxies must be under the hand of the appointer or his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its common seal or under the hand of its attorney or duly authorised officer.
- Due to the nature of the AGM proceedings, considering the current safe management measures amid evolving COVID-19 situation, a member (whether individual or corporate) must appoint the Chairman of the Meeting as his/her/its proxy to attend, speak and vote on his/her/its behalf at the Annual General Meeting if such member wishes to exercise his/her/its voting rights at the Annual General Meeting.
- 3. The instrument appointing proxy or proxies, together with the power of attorney or other authority (if any) under which it is signed, or notarial certified copy thereof, must submitted via one of the following means: (a) during registration on the registration link: https://conveneagm.com/sg/kimheng2022, not later than 9.30 a.m. on 20 April 2022.; (b) mail to the registered office of the Company at 9 Pandan Crescent, Singapore 128465 not later than 9.30 a.m. on 20 April 2022. or (c) email to Proxy2022@kimheng.com.sg, not later than 9.30 a.m. on 20 April 2022. Considering the current safe management measures amid evolving COVID-19 situation, members are strongly encouraged to submit completed proxy forms electronically via email.
- 4. A member should insert the total number of shares held. If the member has shares entered against his name in the Depository Register (maintained by The Central Depository (Pte) Limited), he should insert that number of shares. If the member has shares registered in his name in the Register of Members (maintained by or on behalf of the Company), he should insert the number of shares. If the member has shares entered against his name in the Depository Register and shares registered in his name in the Register of Members of the Company, he should insert the aggregate number of shares. If no number of shares is inserted, this form of proxy will be deemed to relate to all the shares held by the member.
- 5. The Company shall be entitled to reject the instrument appointing the Chairman as proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of members of the Company whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if such members are not shown to have shares entered against their names in the Depository Register 72 hours before the time appointed for holding the Annual General Meeting as certified by The Central Depository (Pte) Limited to the Company.
- Personal data privacy: By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting.

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The Company Secretary **KIM HENG LTD.**9 Pandan Crescent Singapore 128465

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